

**CAPTAIN TRAVIS BAILEY**  
**2009 Recipient**

**LTG Sidney T. Weinstein Award for Excellence in Military Intelligence**



Travis R. Bailey was commissioned a Military Intelligence Second Lieutenant in 2004. He attended the Military Intelligence Officer Basic Course at Fort Huachuca, Arizona, finishing second in his class, and was awarded the LTG William E. Potts Award for best overall class leadership. Upon graduation from the Basic Course, CPT Bailey was assigned to augment the 155<sup>th</sup> Brigade Combat Team (BCT), Mississippi National Guard, as part of Operation IRAQI FREEDOM III in 2005. While deployed, CPT Bailey served as both the 155<sup>th</sup> BCT Analysis & Production Officer in Charge (OIC), and later as the 150<sup>th</sup> Combat Engineer Battalion S2 in Anbar Province.

Following his deployment, CPT Bailey was assigned to the 704<sup>th</sup> Military Intelligence Brigade at Fort Meade, Maryland. From February 2006 to January 2007, he served as the Headquarters and Headquarters Company Executive Officer. Subsequently, he served as the 742<sup>nd</sup> Military Intelligence Battalion (Network Warfare) Assistant Operations Officer. While in this capacity, CPT Bailey volunteered to lead the next rotation as the MAD DAWG Signals Intelligence (SIGINT) Terminal Guidance (STG) Officer in Charge.

In 2008, CPT Bailey made exceptional contributions to the advancement of military intelligence when his team delivered national-level STG capabilities directly to BCTs in Iraq. His joint team of Soldiers, Airmen, and Sailors deployed from Fort Meade in September 2007 to deliver a capability that was still new to conventional forces. CPT Bailey worked with the 525<sup>th</sup> Battlefield Surveillance Brigade (BfSB) and Multi-National Corps-Iraq (MNC-I) and personally coordinated with 18 BCTs and Special Operations units to ensure teams were fully integrated with combat forces and prepared to respond quickly to tippers. CPT Bailey implemented a comprehensive leader training program to educate staff officers at the Baghdad Fusion Center on the Time Sensitive Targeting Process. The operations conducted by CPT Bailey and his team led to the killing or capturing of more than 100 insurgents per month for six straight months; directly correlating with the reduction of violence in Iraq during the Surge of combat forces. Of

the 800 insurgents killed or captured, 121 were Division, Brigade or Task Force “Top Ten” targets.

CPT Bailey co-authored the Concept of Operations (CONOP) adopted by MNC-I for employment of STG capabilities. He conceptualized, developed and implemented an in-theater training and certification that became the standard for in-country training. He created and taught a STG Leadership Course for BCT leadership at the Counter-Insurgency Center for Excellence, Camp Taji, Iraq. Upon returning from deployment, CPT Bailey developed and implemented an STG training program for units preparing to deploy with the capability. In six months, he supervised training for 189 Soldiers, Sailors, and Airmen.

CPT Bailey made outstanding contributions to military intelligence in Iraq where his team provided direct support, integrated with combat forces. Beyond the unprecedented combat accomplishments of his team, he had the vision and dedication to expand this capability upon his return. He personally led a several orders of magnitude improvement in intelligence and targeting capability for combat units across the Army. His leadership and commitment to his troops and this sophisticated mission clearly reflect the ideals for which the LTG Sidney T. Weinstein Award for Excellence in Military Intelligence was established.